

## Message Text

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ACTION AID-59

INFO OCT-01 NEA-10 ISO-00 EB-07 IO-11 IGA-02 SP-02 CIAE-00

INR-07 NSAE-00 TRSE-00 /099 W

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R 100800Z APR 76

FM AMEMBASSY RABAT

TO SECSTATE WASHDC 8292

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E.O. 11652: N/A

TAGS: EAID UNDP MO

SUBJECT: EVALUATION OF UN ASSISTANCE PROGRAMS

REF: CERP 0008

1. UNDP ACTIVITIES IN MOROCCO IN THE MAIN ARE IN AREAS OPERATIONALLY UNRELATED TO CURRENT USAID PROGRAMS. OUR GENERAL IMPRESSION IS THAT UN PROGRAM TENDS TO BE TOO DIFFUSE, REFLECTING BOTH VARIETY OF GOM REQUESTS FOR ASSISTANCE AND VARIETY OF UN SPECIALIZED AGENCIES INVITING SUCH REQUESTS. IN OUR JUDGMENT, RESOURCES PROVIDED BY UN WOULD HAVE GREATER IMPACT IF MORE CONCENTRATED.

2. THIS IS TRUE EVEN AT SECTOR LEVEL. FOR EXAMPLE, IN AGRICULTURE, WHICH IS USAID'S PRINCIPAL PROGRAMMING FOCUS, THE UN PROVIDES WIDE RANGE OF EXPERTS WHO OCCUPY TECHNICAL POSITIONS COMPLETELY INTEGRATED WITHIN GOM CIVIL SERVICE AND WHOSE WORK TENDS TO BE MORE OPERATIONAL THAN ADVISORY, E.G., THEY ARE TEACHERS AT FORESTRY SCHOOL AND HASSAN II AGRONOMIC INSTITUTE, AGRICULTURAL MECHANICS, DAIRY TECHNICIANS, SOIL CONSERVATION EXPERTS, ETC. MANY OF THE AGRICULTURAL "PROJECTS" CONSIST OF A SINGLE EXPERT UNDERTAKING AN ISOLATED FUNCTION, E.G., USE OF RADIOISOTOPES IN AGRICULTURE. IT IS DOUBTFUL THAT THIS UN APPROACH WILL HAVE SUBSTANTIAL LONG-TERM IMPACT ON GOAL OF DEVELOPING SELF-SUSTAINING LOCAL INSTITUTIONS.

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3. AS NOTED, THE UN PROGRAMS ARE NOT DUPLICATIVE OF USAID'S. WE HAVE GOOD RAPPORT WITH UN INsofar AS SHARING VIEWS AND INFORMATION ON PROJECTS WHICH OPERATIONALLY TEND TO APPROACH EACH OTHER, E.G., BOTH UNDP AND USAID ARE PROVIDING ASSISTANCE TO THE HASSAN II AGRONOMIC INSTITUTE BUT FUNCTIONS OF EACH AND SPECIFIC AREAS OF RESPECTIVE INVOLVEMENT HAVE BEEN FULLY DISCUSSED BY USAID AND THE UNDP, ELIMINATING POSSIBILITY OF DUPLICATION OF EFFORT.

4. IN ONE MAJOR IRRIGATION PROJECT, USAID AND IBRD HAVE COLLABORATED CLOSELY ON PROJECT DESIGN AND DIVISION OF FINANCIAL RESPONSIBILITIES. EACH OF THESE ORGANIZATIONS PLANS TO PROVIDE LOAN FUNDS FOR DEVELOPMENT OF LARGE IRRIGATION PERIMETER (THE DOUKKALA). A NUMBER OF DISCUSSIONS WITH IBRD TOOK PLACE, BOTH IN WASHINGTON AND IN FIELD, IN PREPARATION FOR THIS JOINT ACTIVITY. ANOTHER EXAMPLE OF COLLABORATION WITH IBRD IS RECENT DISCUSSIONS WE HAVE HAD WITH IBRD REPRESENTATIVES IN REGARD TO A SURVEY OF THE AGRICULTURAL SECTOR THE IBRD PLANS TO UNDERTAKE IN MOROCCO IN 1976. WE PLAN TO FOLLOW-UP ON THIS SURVEY WITH ONE OF GREATER DEPTH WITH RESPECT TO DEVELOPMENTAL POTENTIAL OF MOROCCO'S LESS FAVORED AREAS WITHIN THE DRY-LANDS.

5. USAID HAS PERIODIC CONTACT WITH UN RESIDENT REPRESENTATIVE TO REVIEW JOINT PROGRAMS.

6. USAID ANNUALLY PREPARES A RESUME OF ITS ASSISTANCE PROGRAM WHICH IT SUBMITS TO UN RESIDENT REPRESENTATIVE TO BE USED IN GENERAL COMPILATION OF OTHER DONOR ASSISTANCE ISSUED YEARLY BY UNDP. WE ALSO GET SUMMARIES OF UNDP PROGRAM, STAFFING OF UN PROJECTS, ETC., ON A REGULAR BASIS. WHILE WE DO NOT NORMALLY RECEIVE INDIVIDUAL UNDP PROJECT PROPOSALS FOR REVIEW, WE ARE INFORMED OF PROSPECTIVE UNDP ACTIVITIES AND COORDINATE CLOSELY ON THOSE OF CLEAR INTEREST TO USAID PROGRAM.

7. REGARDING EFFECTIVENESS OF UN RESIDENT REPRESENTATIVE, THE CURRENT RESREP ONLY RECENTLY ARRIVED AT POST, ALLOWING MISSION INSUFFICIENT TIME TO PASS JUDGMENT ON HIS PERFORMANCE. HE FACES CLASSIC PROBLEM OF COORDINATING DIFFUSE PROGRAM IN WHICH VARIOUS UN IMPLEMENTING AGENCIES SEEK A LIMITED OFFICIAL USE

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CERTAIN DEGREE OF AUTONOMY TO RUN PROJECTS THEIR OWN WAY.  
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## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 01 JAN 1994  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** REPORTS, CERP 0008, PROGRAM ASSISTANCE, DEVELOPMENT PROGRAMS  
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**Copy:** SINGLE  
**Draft Date:** 10 APR 1976  
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**Disposition Action:** RELEASED  
**Disposition Approved on Date:**  
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**Disposition Case Number:** n/a  
**Disposition Comment:** 25 YEAR REVIEW  
**Disposition Date:** 28 MAY 2004  
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**Review Authority:** greeneet  
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**Review Transfer Date:**  
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**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** EVALUATION OF UN ASSISTANCE PROGRAMS  
**TAGS:** EAID, MO, UNDP  
**To:** STATE  
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